



Planning & Transportation Committee - ENV Risks

Report Type: Risks Report

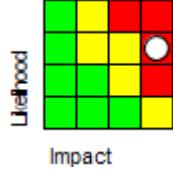
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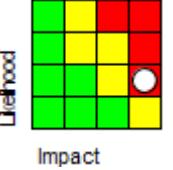
Rows are sorted by Risk Score

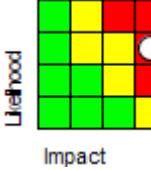
Risk Level Description Service

Risk Code	ENV-CO-TR 001	Risk Title	Road Safety
Description		<p>Cause: Limited space on the City's medieval street network to cope with the increased use of the highway by vehicles, pedestrians and cyclists within the City of London. Interventions and legal processes take time to deliver safely and effectively.</p> <p>Event: The City Corporation's statutory duties and the measures outlined in the Transport Strategy are not fully and effectively implemented.</p> <p>Effect:</p> <ul style="list-style-type: none"> • The number of casualties occurring on the City's streets rises or remains unchanged instead of reducing • The safety and feeling of safety of the City's communities is adversely affected (Corporate Plan Outcome 1) • Physical or mental harm suffered by those involved in collisions and their associates • Economic costs of collisions impact on individuals, City businesses and wider society • The City Corporation's ability to improve road safety is adversely impacted with businesses and/or the public by virtue of loss of credibility and/or authority 	

Appendix 2

Current Risk		
Risk Score	Likelihood	Impact
24	Possible	Extreme
Red	Trend	Constant

Target Risk		
Risk Score	Likelihood	Impact
16	Unlikely	Extreme
Red	Target Date	31-Mar-2028

Original Risk		
Risk Score	Likelihood	Impact
24	Possible	Extreme
Red	Creation Date	02-May-2023

Latest Note	The risk assessment remains at 24 (Impact 8 - Extreme, Likelihood 3 – Possible). This reflects the risk of a fatal collision occurring. There has been one fatal collision in the last three years. Mitigating actions include a range of projects to deliver safe streets, including St Paul's Gyratory; the Vision Zero Safer Streets Programme, the Pedestrian Priority Programme and Healthy Streets Minor Schemes. Campaigns and engagement activities are delivered in partnership with the City of London Police throughout the year. We are also supporting and promoting TfL's ongoing campaign to raise awareness of new Highway Code rules and promote safer cycling. We are continuing to provide cycle training.	27-Oct-2025
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Risk Level	Service
Department	Environment

Risk Approach	Reduce
Risk Owner	Ian Hughes; Bruce McVean

Associated Actions

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-CO-TR 001I Projects to reduce road danger	A programme of projects to reduce road danger on the City's streets including: <ul style="list-style-type: none"> • All Change at Bank • St Paul's Gyratory 	Projects and programmes to reduce road danger include: <ul style="list-style-type: none"> • Vision Zero Safer Streets Programme - investigating and delivering safer streets 	27-Oct-2025	Ian Hughes; Bruce McVean	31-Mar-2028

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	<p>Transformation</p> <ul style="list-style-type: none"> • Healthy Streets Minor Schemes. 	<p>proposals at priority locations as identified in the Vision Zero Plan 2023 - 2028</p> <ul style="list-style-type: none"> • St Paul's Gyroratory – Construction started in May 2025. • Pedestrian Priority Programme – Improvements to King William Street are expected to complete in summer 2025. Design for Threadneedle Street and Old Broad Street are in development. • City Cluster pedestrian priority and traffic reduction – Construction of Leadenhall Street pavement widening due to begin spring/summer 2026, subject to final approvals. • Healthy Streets Minor Schemes – a range of smaller scale projects at various locations. • Moorgate - walking and cycling improvements, including at the junction with Ropemaker Street which is currently under construction. • Cycle programme – Proposals for a cycle route between Aldgate and Blackfriars are on hold while awaiting new national guidance on bus stop bypasses. 		
ENV-CO-TR	Campaigns and engagement	Campaigns and engagement activities are	27-Oct-2025	Ian Hughes; 31-Mar-2028

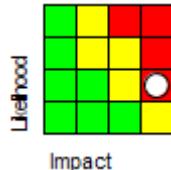
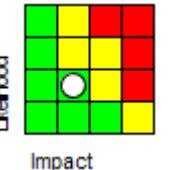
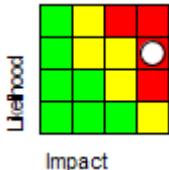
Appendix 2

001m Campaigns and engagement	<p>activities to encourage safe behaviours and promote safe vehicles, including:</p> <ul style="list-style-type: none">• Active City Network• User and stakeholder liaison• Partnership working with City of London Police	<p>delivered in partnership with the City of London Police throughout the year. We are currently supporting and promoting TfL's campaign to raise awareness of new Highway Code rules and encourage safer cycling. We are continuing to provide cycle training, including professional cargo bike training. The Vision Zero Action Plan identifies a range of actions relating to Safer Behaviours.</p>		Bruce McVean	
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Appendix 2

Risk Code	ENV-CO-HW 010	Risk Title	Car Parks: Fire Safety
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Description	<p>Cause: Dilapidation of the car parks and the location of some car parks, e.g. London Wall car park is beneath the road where a fire or structural issue could have wider implications.</p> <p>Event: Fire risk is increased and there is a greater likelihood of accidents and near misses within the car parks.</p> <p>Effect: Serious injury or death; structural failure could have wider implications; vehicle damage; increased insurance claims; potential enforcement action and fines; reputational damage.</p>
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Current Risk		Target Risk		Original Risk	
Risk Score	Likelihood	Impact	Risk Score	Likelihood	Impact
16	Unlikely	Extreme	4	Unlikely	Serious
Red	Trend	Constant	Green	Target Date	31-Mar-2026

Latest Note	We are aiming to improve the safety of the car parks by replacing lighting, undertaking redecoration and Facilities Management projects. A range of projects are underway or being considered for future implementation which should help to reduce this risk.	21-Oct-2025
	We have received approval for our bid for circa £2.4 million from the On Street Parking Reserve for fire safety works for London Wall car park and this has started to be drawn down from November 2024. A contractor for the works has been sourced, and work started on 6 October 2025 and the target end date is 31 March 2026.	

Risk Level	Service	Risk Approach	Reduce
Department	Environment	Risk Owner	David Morris

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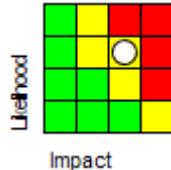
Associated Actions

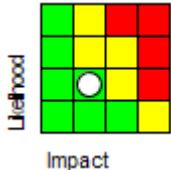
Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-CO-HW 010a Liaison with City Surveyor's Department	Monthly meetings are held with City Surveyor's Department (CSD) on the fire works project, and we request regular updates on progress.	London Wall ventilation works and sprinklers have been agreed by the Priority Board. A contractor has now been sourced and works has started on 6th October 2025 and works will be completed by the 31/3/26.	21-Oct-2025	David Morris	31-Mar-2026
ENV-CO-HW 010b Fire risk assessments	A Fire Risk Assessment is carried out at each car park by an external body every 18 months.	A review of existing Fire Risk Assessments was recently undertaken. Any outstanding actions have now been completed and new fire risk assessments will be commissioned after the completion of individual car parks CWP's (Cyclical Works Programme)	21-Oct-2025	David Morris	31-Mar-2026
ENV-CO-HW 010d Lighting improvements	Improve lighting across all car parks to improve safety and reduce energy use.	There is an ongoing project led by the Energy Team to change all lighting across CoL buildings to LED. This will include the car parks. Tower Hill (including coach park), Baynard and Smithfield are complete. London Wall will be picked up after the sprinkler system project has been completed (estimated to be December 2025). Funding for Minories car park is not currently available, but this may be taken forward at a later date should there be unspent monies in the CWP backlog funds.	21-Oct-2025	David Morris	31-Mar-2026

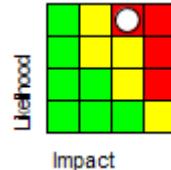
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Risk Code	ENV-CO-HW 009	Risk Title	<i>Car Parks: Repairs and maintenance</i>
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Description	<p>Cause: The facilities management of the car parks is dependent upon action by City Surveyor's Department (CSD).</p> <p>Event: Required repairs and maintenance to the car parks is delayed.</p> <p>Effect: Increased possibility of structural and safety failure; greater likelihood of fire; serious injury or death of member of the public; our liability as the occupier increases; financial impact of insurance claims and increased premiums; reputational damage.</p>
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Current Risk	
Risk Score	Likelihood
12	Possible
Amber	Trend

Target Risk	
Risk Score	Likelihood
4	Unlikely
Green	Target Date

Original Risk	
Risk Score	Likelihood
16	Likely
Red	Creation Date

Latest Note	We are reliant on the City Surveyor's Department's (CSD) assistance with actioning our requests for facilities management (FM). On a continuous basis, we liaise with CSD to address outstanding issues. The Parking Asset Manager has taken control of facilities management, including monthly structural and safety checks which will be documented and monitored. This should help us to achieve the target score for the risk.	21-Oct-2025
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Risk Level	Service
Department	Environment

Risk Approach	Reduce
Risk Owner	David Morris

Appendix 2

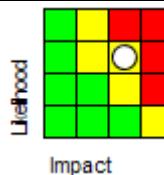
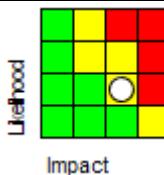
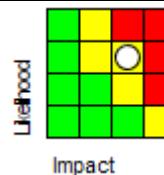
Associated Actions

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-CO-HW 009a Reports from contractors	The contractor responsible for each car park reports daily and weekly on any issues, including near misses. Issues are logged on the Concerto (CSD) system by CoL officers for action to be taken.	This is an ongoing action which is kept under review and continues to be monitored under the parking contract to ensure reports are received and issues logged appropriately.	21-Oct-2025	David Morris	31-Mar-2026
ENV-CO-HW 009c Monthly site visits	Monthly site 'walk-arounds' of each car park are carried out with the FM Manager, car park management contractor and CoL staff to identify and review issues.	CoL staff ensure the monthly visits are carried out with appropriate attendees. The Parking Asset Manager has taken control of facilities management, including the monthly structural and safety checks, which will be documented and monitored. This should contribute towards achieving the target risk score.	21-Oct-2025	David Morris	31-Mar-2026

Appendix 2

Risk Code	ENV-CO-TR 003	Risk Title	<i>Transport and public realm projects not delivered due to lack of funding</i>
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Description	<p>Cause: Insufficient capital funding available or failure to secure sufficient capital funding through internal or external bidding processes.</p> <p>Event: Funding for capital programme ceases or is significantly reduced.</p> <p>Effect:</p> <ul style="list-style-type: none"> • Unable to deliver transport and public realm improvement projects. • Reduced delivery of City of London Transport Strategy. • Reduced delivery of transport elements of Climate Action Strategy. • Reduced delivery of projects that support Destination City.
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Current Risk		Target Risk		Original Risk	
Risk Score	Likelihood	Impact	Risk Score	Likelihood	Impact
12	Possible	Major	8	Unlikely	Major

Amber	Trend	Constant	Amber	Target Date	31-Mar-2029
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Latest Note	Impact of 4 (Major) reflects the potential for failure or delay in delivering corporate strategies and initiatives, including the Transport Strategy, Climate Action Strategy and Destination City. Likelihood of 3 (Possible) reflects current lack of TfL or other external funding and competing demands for CIL and OSPR funding. Mitigating actions including maximising the potential to use S278 funding and bidding internally for CIL and OSPR funds.	27-Oct-2025
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Appendix 2

Risk Level	Service
Department	Environment

Risk Approach	Reduce
Risk Owner	Bruce McVean

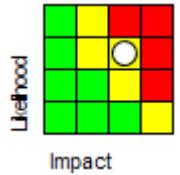
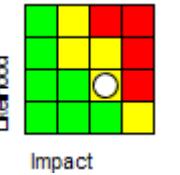
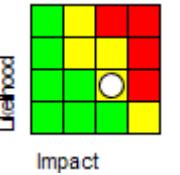
Associated Actions

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-CO-TR 003a Submit bids for OSPR and CIL	Submit prioritised OSPR and CIL bids for projects	Continuing to bid for CIL and OSPR as required for projects, most recently for funding to deliver improvements to Lombard Street (awaiting approval at time of writing). Project prioritisation exercise completed and kept under review to inform future bidding.	27-Oct-2025	Bruce McVean	31-Mar-2029
ENV-CO-TR 003b Submit bids for TfL and other external funds as opportunities arise	Submit bids for TfL and other external funds as opportunities arise	2026/27 LIP submission has been prepared and will be considered by Committees in March 2026.	27-Oct-2025	Bruce McVean	31-Mar-2029
ENV-CO-TR 003c Maximise use of external contributions	Maximise the use of developer and other external (e.g. BIDs) contributions to support delivery of the Transport Strategy	Continuing to maximise benefits from s278 projects. BIDs are contributing funding to several projects. Continuing to explore potential for third party funding.	27-Oct-2025	Bruce McVean	31-Mar-2029

Appendix 2

Risk Code	ENV-PD-DS 001	Risk Title	<i>The District Surveyor's (Building Control) Division becomes too small to be viable</i>
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Description	<p>Cause: Reduced income causes the service to be unviable.</p> <p>Event: Development market fails to maintain momentum or our market share shrinks.</p> <p>Effect: Reduced staffing levels do not provide adequate breadth of knowledge and experience.</p>
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Current Risk		Target Risk		Original Risk	
Risk Score	Likelihood	Impact	Risk Score	Likelihood	Impact
12	Possible	Major	8	Unlikely	Major

Risk Score	Likelihood	Impact	Risk Score	Likelihood	Impact
Amber	Trend	Constant	Amber	Target Date	31-Mar-2026

Latest Note	<p>The City of London Hub is working well and the City is providing assistance to the regulator providing application stability.</p> <p>Current building control activity buoyant resulting in appropriate income.</p> <p>Recruitment and retention of building control staff remains a concern. All relevant staff have now registered with the Regulator, in accordance with the workforce plan, but recruitment of registered building inspectors is extremely difficult.</p> <p>The Grenfell Enquiry Report has been issued by government. Government is due to report back to Parliament November/December regarding further recommendations which may effect building control delivery. In addition the Committee has also issued a (problem statement for building control) and will also report back on this as well.</p>	21-Oct-2025
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Appendix 2

Risk Level	Service
Department	Environment

Risk Approach	Reduce
Risk Owner	Gordon Roy

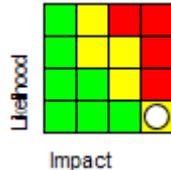
Associated Actions

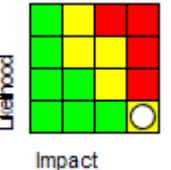
Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-PD-DS 001c Business Plan development	Following approval by P & T Committee, a Business Plan is being developed and will be presented to Members for consideration in due course.	District Surveyor HUB for LDSA and the Building Safety Regulator continues to grow with over 1200 requests being received. We will continue to monitor the situation, but the HUB is active. The business plan will be reviewed once the government committee reports back.	21-Oct-2025	Gordon Roy	31-Mar-2026

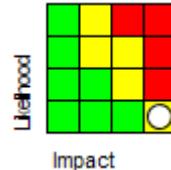
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Risk Code	ENV-PD-DS 003	Risk Title	<i>Inspecting Dangerous Structures</i>
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Description	<p>Cause: Officers involved in inspecting a dangerous structure.</p> <p>Event: Any of the following: (a) structural failure or building collapse; (b) falling object(s); (c) fire; (d) live electrics; (e) toxic substances; and/or (f) trips and falls.</p> <p>Effect: Ranging from minor injury to death.</p>
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Current Risk	
Risk Score	Likelihood Impact
8	Rare Extreme

Target Risk	
Risk Score	Likelihood Impact
8	Rare Extreme

Original Risk	
Risk Score	Likelihood Impact
8	Rare Extreme

Latest Note	<p>Risk is unchanged and remains valid.</p> <p>A range of mitigation measures are in place (as shown in the action) to control the risk.</p> <p>Target Date is a review date as risk is accepted.</p>	21-Oct-2025
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Risk Level	Service
Department	Environment

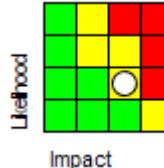
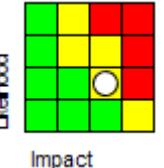
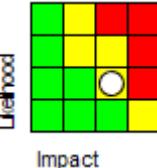
Risk Approach	Accept
Risk Owner	Gordon Roy

Associated Actions

Appendix 2

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-PD-DS 003a Business as usual mitigations	<p>Emergency Planning procedures in place - only authorised personnel to respond to Dangerous Structures call-outs and enter buildings.</p> <p>Take advice from Fire Brigade and emergency services.</p> <p>PPE issued and monitored.</p> <p>ISO9001:2015 Accredited (Quality Management Systems in place)</p>	All mitigation measures in place.	21-Oct-2025	Gordon Roy	31-Mar-2026

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Risk Code	ENV-CO-HW 006	Risk Title	<i>Working in confined spaces</i>		
Description	<p>Cause: Safe access and egress for utilities and maintenance functions is required, whilst having operatives and contractors entering the confined space to undertake checks, works and surveys.</p> <p>Event: A lack of oxygen; poisonous gases, fumes and vapour, liquids and solids that suddenly fill spaces; fire and explosions; hot conditions; entrapment and falling debris.</p> <p>Effect: Fatality / major injury / illness.</p>				
Current Risk		Target Risk			
Risk Score	Likelihood	Impact	Risk Score	Likelihood	Impact
8	Unlikely	Major	8	Unlikely	Major
Amber	Trend	Constant	Amber	Target Date	31-Dec-2025
Original Risk		Risk Score	Likelihood	Impact	
8	Unlikely	Major	8	Unlikely	Major
Amber	Creation Date	13-Feb-2025			
Latest Note	<p>This risk has been added to the register to combine two formerly separate risks: 'working in service/pipe subways' and 'working in sewers and managing access'. As the two former risks both related to working in confined spaces and had very similar descriptions and mitigating actions, it is considered more effective to manage them as one overarching risk which covers both activities.</p> <p>All processes are currently undergoing a full review as part of the Safe365 audit.</p> <p>The mitigating actions are in place as 'business as usual' and are kept under regular review. They are all current and continue to work effectively to maintain the risk at its current score.</p>			27-Oct-2025	

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	The target date shown is the date of the next risk review.	
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Risk Level	Service	Risk Approach	Accept
Department	Environment	Risk Owner	John Grimes; Ian Hughes

Associated Actions

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-CO-HW 006a Working in service pipe subways	<p>Working in service pipe subways. Confined space working is avoided where possible.</p> <p>All PPE and other equipment required for a SSOW shall be suitable and sufficient for the tasks identified. Suitable PPE and equipment shall be provided, as stated in the approved code of practice.</p> <p>All openings are controlled through a central booking system. A subway must not be entered if permission to do so has been refused.</p> <p>No booking will be granted to parties who are not on the database. If the contractor is not on the database, they must seek approval from CoL regarding their works. Once confirmed, the contractors will be added to the</p>	<p>This is an ongoing action.</p> <p>All mitigations are business as usual and are kept under regular review. They are all current and continue to work effectively.</p> <p>It is very rare that our officers are required to enter pipe subways. However all staff undergo regular training and assessment to ensure they are competent to carry out the task if necessary. Training is included as part of the induction process for all new staff. Relevant vaccinations are also kept up to date.</p>	27-Oct-2025	John Grimes; Mo Sooruth	31-Dec-2025

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	<p>system before agreeing access. All works and operatives entering the pipe subway must comply with the code of practice for access and safe working in local authority subways.</p> <p>Regular inspections of the structure, covers, condition and asbestos surveys are undertaken.</p> <p>The Permit to Enter form must be completed and contractors checked to ensure they have suitable and sufficient equipment to enter a confined space.</p> <p>No smoking is allowed at any time.</p>				
ENV-CO-HW 006b Working in the sewers	<p>Working in the sewers and managing access. The local authority and contractors if applicable will form RAMS for the works to be undertaken and forward this to Thames Water Utilities (TWU). The RAMS will include dates for the works. TWU will require 3 weeks prior knowledge of the dates for the works so that the RAMS can be agreed. The RAMS will be in accordance with the ATDA: Guidance on Health and Safety</p>	<p>This is an ongoing action.</p> <p>All mitigations are business as usual and are kept under regular review. They are all current and continue to work effectively.</p> <p>It is very rare that our officers are required to enter sewers. However all staff undergo regular training and assessment to ensure they are competent to carry out the task if necessary. Training is included as part of the induction process for all new staff. Relevant vaccinations are also kept up to date.</p>	27-Oct-2025	John Grimes; Mo Sooruth	31-Dec-2025

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<p>Procedures for Work on Sewerage Systems – ATDA Guidance Document. All CoL operatives and contractors if applicable equipment and competence will be self-checked before entering the sewer to ensure compliance with the RAMS and emergency procedures in place for such operations. An observer shall always remain on top of the opening at all times. Signing and barriers shall be provided around the opening in accordance with the safety at street works and road works – code of practice, as an absolute minimum.</p> <p>The sewers are deemed a confined space therefore all works must be carried out in accordance with the Confined Spaces Regulations 2006. A Safe System of Work and permit to enter, by all contractors entering the sewer must be in place and reviewed regularly. CoL operatives can ask to identify such documents as and when required. The contractor must comply with the confined space requirements on the</p>				
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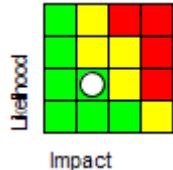
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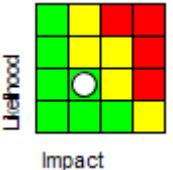
booking form. CoL operatives must comply with the guidance set out by Thames Water when undertaking works on their behalf				
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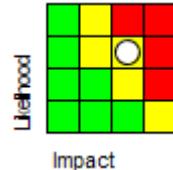
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Risk Code	ENV-PD-PD 007	Risk Title	<i>Adverse planning policy context</i>
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Description	<p>Cause: A desire in Government and others to change the existing planning system in a way which may be detrimental to the City.</p> <p>Event: Changes detrimental to the City are implemented.</p> <p>Effect: Adverse changes cannot be prevented using local planning control.</p>
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Current Risk	
Risk Score	Likelihood Impact
4	Unlikely Serious

Target Risk	
Risk Score	Likelihood Impact
4	Unlikely Serious

Original Risk	
Risk Score	Likelihood Impact
12	Possible Major

Latest Note	<p>The Government are progressing the Planning and Infrastructure Bill, which is making its way through Parliament. There are no significant concerns in relation to this legislation and the policy context for the Square Mile. Officers continue to engage through Remembrancers in relation to the progress of the Bill and any national planning policy changes.</p> <p>The risk is accepted at the current level. The target date shown is the date of the next risk review.</p>	27-Oct-2025
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Risk Level	Service
Department	Environment

Risk Approach	Accept
Risk Owner	Rob McNicol

Appendix 2

Associated Actions

Ref No:	Description	Latest Note	Note Date	Owned By	Due Date
ENV-PD-PD 007a Business as usual mitigating controls	(1) Ongoing monitoring of government regulations; (2) continue monitor progress of, and seek to influence, forthcoming legislation.	City Corporations continue to monitor and engage where necessary with consultations.	27-Oct-2025	Rob McNicol	31-Dec-2025